

ALDERMAN JOE MOORE
1774 W. Greenleaf Street
Chicago, Illinois 60626
773-973-4900

RESPONSES TO IVI-IPO ALDERMANIC QUESTIONNAIRE
2007 Municipal Elections

DATE: January 2, 2003 **WARD:** 49
NAME: Joe Moore
VOTING ADDRESS: 1431 W. Fargo, Chicago, Illinois 60626
HOME PHONE: 773-764-3347 **BUSINESS PHONE:** 773-338-5796
CAMPAIGN ADDRESS: 1774 W. Greenleaf, Chicago, Illinois 60626
CAMPAIGN PHONE: 773-973-4900 **CAMPAIGN FAX:** 773-973-2391
CAMPAIGN MANAGER: Alex Armour

Elective or appointive public and/or party offices previously held including dates.

- Alderman, 49th Ward (1991-present)
- Member, Executive Committee, Democratic National Committee (2005-present)
- Delegate to the 1996 Democratic National Convention pledged to Bill Clinton
- President, Network 49 (1987-1990)

Other elective offices for which you have been a candidate.

- Delegate to the 1992 Democratic National Convention pledged to Bill Clinton
- Delegate to the 1996 Democratic National Convention pledged to Bill Clinton
- Clerk of the Circuit Court of Cook County, 2000

Principal business, educational, professional and civic activities of the past ten years.

- Member, Advisory Council, National League of Cities
- Past Board member, National League of Cities
- Past Chairman, Energy, Environment and Natural Resources Policy Committee of the National League of Cities
- Past Chairman, Central Cities Council, National League of Cities
- Board member, Citizen Action of Illinois

- Past Board member, IVI-IPO
- Member, Rogers Park Community Council
- Member, Rogers Park Community Action Network
- Member, Jargowood Block Club
- Member, DevCorp North
- Member, Friends of the Rogers Park Library
- Member, Kiwanis Club of Rogers Park
- Member, Friends of the Parks
- Member, Chicago Council of Lawyers

What subjects have you studied and what experience have you had which will be most helpful to you in the office you seek?

I received an excellent liberal arts education at Knox College in Galesburg, Illinois, which has served me well both in my previous career as an attorney and my current position of alderman. My eight years as Alderman of the 49th Ward, of course, is the experience which will be most helpful to me in seeking to retain that position.

Activities for other independent candidates. Please be specific.

My political volunteer work began in the Fall of 1970 when I did leafleting for IVI's Evanston office. I've done door-to-door canvassing for George McGovern for President (1972), Abner Mikva for Congress (1974, 1976, 1978), Dick Lyons for Alderman (Evanston, 1973), Betty Papangelis for Alderman (Evanston, 1975), Joe Lundy for State Senate and Woody Bowman for State Rep. (1976), Deborah Senn for State Rep. (1982), David Orr for Alderman (1983) and Harold Washington for Mayor (1983).

I was Congressional District Coordinator for the CD surrounding Galesburg, Illinois for John Anderson's Presidential bid (Spring 1980), and Illinois Student Coordinator for his independent campaign (Fall 1980). I was Area Chair for Mike Kreloff for Ward Committeeman (1984), and Precinct Coordinator for the entire 49th Ward for David Orr and Harold Washington (1987).

As Network 49 President, I organized and coordinated ward-wide campaign work for all of our endorsed candidates in 1988, 1989 and 1990, including Dukakis for President (1988), Bloom and Evans for Mayor (1989), Orr for County Clerk and Schakowsky for State Rep. (1990).

As Alderman, I supported and worked for Rich McMenemy's bid for Ward Committeeman and Carol Ronen's bid for State Rep. (1992) and served on the Illinois Steering Committee for Bill Clinton for President (1992 and 1996). I also supported and worked for Jan Schakowsky's bid for Congress (1998), Julie Hamos' bid for State Rep. (1998), Howard Dean's bid for President (2003-04); David Fagus' bid for re-election as

Democratic Ward Committeeman (1996, 2000, and 2004); and Barack Obama's bid for the U.S. Senate (2004). I supported and worked for the Democratic ticket in the fall 1992, 1994, 1996, 1998, 2000, 2002, 2004 and 2006 elections.

Please list all endorsements you have received so far.

It is still very early in the campaign season, and few if any organizations have made official endorsements thus far. I am proud to have received the endorsements of hundreds of 49th Ward residents who have agreed to lend their names to my Citizens Committee. I am also proud to have received the endorsements of nearly every local elected official in my area, including Cook County Clerk David Orr, 49th Ward Democratic Committeeman David Fagus, Congresswoman Jan Schakowsky, State Representatives Julie Hamos, Lou Lang, and Harry Osterman and State Senators Carol Ronen, Jeff Shoenberg and Ira Silverstein.

As concisely as possible, state why you feel you should be endorsed over the other candidate(s). What goals for the office you seek are most important to you personally.

I am one of a handful of alderman who has an established record of political independence in the City Council. I am proud to be a five-time recipient of the IVI-IPO's Best Aldermanic Voting Record Award. Few aldermen in the City Council exhibit any degree of independence from the Mayor, so it is essential we retain those alderman who have exhibited political independence. I was proud to have been the lead sponsor of the first ordinance in Chicago City Council history ever to be passed over the objections of a mayor named "Daley," the Big Box Living Wage Ordinance. All three of my aldermanic opponents have criticized me for my leadership on that issue.

My solid record of achievement in the 49th Ward provides an equally important reason to endorse me. I have demonstrated a commitment, not exhibited by my opponents, to preserve and enhance the cultural, ethnic, racial and economic diversity of my community. I played a pivotal role in securing the Gateway Plaza Shopping Center. The shopping brought to our community a full-service grocery store, which the community had been without since 1993, a Bally's Health Club, a Marshall's and a number of other retail amenities. In addition, a new Howard Rapid Transit Station is currently under construction. I was also instrumental in bringing to our community a new Rogers Park Library, a new fire station and played the central role in securing a new 2-1/2 acre park and a field house/community center for the North of Howard community.

Moreover, together with area local school councils, I successfully lobbied the Chicago Board of Education to secure construction of an addition to Gale School and won commitments for the construction of two new elementary schools. Under my tenure, thousands of units of market rate and affordable housing have been renovated and

constructed, including 1528 W. Morse, a once notorious crack house that was converted with my help into an affordable senior housing building.

I led the fight to bring community policing to Chicago and the 24th Police District, and crime in my community has declined 49% since I've been elected alderman. I continue to operate a first-rate, professional ward service office, which handles hundreds of service calls every week.

I was the only alderman in the city to implement a community-based process for examining my ward's zoning map. As a result of that process, I introduced and passed over 30 separate zoning ordinances, which will control over-development and preserve the residential character of my ward.

I would like to continue to be a leading progressive independent voice in the City Council while working to preserve my neighborhood's unique racial and economic diversity.

What is your campaign budget? How much have you raised to date?

I will spend whatever is necessary to win re-election. My campaign disclosure reports are on file with the State Board of Elections and the office of the Cook County Clerk.

How many people are on your campaign staff? How many volunteers are on your list?

Currently, I have three paid full-time campaign staff person and one part-time person. I have over 300 volunteers who perform a range of services.

PRIORITIES

1. a. **What employment, other than alderman, if any to you intend to hold?**
- b. **How will you divide your time between your aldermanic duties and your occupation?**
- c. **Please specify the minimum hours per week you will spend performing**

I am a full-time alderman. I do not practice law on the side, or own a private business that would compete with my time to be Alderman. I spend a minimum of anywhere from 60 to 80 hours a week performing my job.

2. a. **Please describe your service office staffing plan, including the number of staff, full and part-time, how you will pay for them and the number of hours per week that your service office will be open.**
- b. **What services need improvement in your ward? How will you achieve this?**

I view the primary job of an alderman's staff as "customer service" where the "customers" are all the residents of the ward. My staff is knowledgeable on specific issue areas, both to assist residents with problems in those areas and to provide me with the information I will need to make decision on City Council actions. My chief-of-staff is responsible for the day-to-day operation and supervision of my ward service office, and my staff spends the vast majority of their working hours in the ward.

Currently, my ward staff consists of five full-time assistants. My chief-of-staff and two assistants are full-time City employees. The city provides me with additional funds that I use to hire a fourth staff assistant on contract, and my fifth assistant is paid for by my campaign funds. My service office is open officially 45 hours a week, which are longer hours than most aldermanic service offices. In addition, my office hosts many community meetings during the "off-hours."

I believe that neighbors working together can do a lot to solve neighborhood problems. Block clubs in the 49th Ward have been involved in issues from litter to gangs to school reform. Getting to know our neighbors builds a sense of neighborhood, and the best way to know each other is to work together to solve a problem. I have encouraged and will continue to encourage the formation of more block clubs in the 49th Ward and work closely with the block clubs to identify areas where city services are falling short.

3. What are your top priorities for the Ward?

My top priorities are:

- Preserving our neighborhood's racial and economic diversity by providing more affordable ownership and rental opportunities for people of low and moderate income.
- Building on the progress we've made to reduce crime in the 49th Ward
- Strengthening business and economic development in our commercial corridors.
- Enhancing the quality of educational opportunities in our community.
- Improving the quality of public transportation services in the 49th Ward and throughout the city.

4. How will you solicit and follow citizens' and community groups' recommendations on City matters?

I solicit the opinions of my constituents on every important matter that comes before me. When I was elected alderman in 1991, I formed the 49th Ward Zoning and Land Use Advisory Committee to advise me on all zoning and land use issues that come before me. The Committee consists of representatives from the major community organizations, business owners and ordinary residents. In addition, I host community meetings on all zoning and liquor license issues, soliciting the opinions of community residents before I make any final decisions. From time to time, I also form advisory committees on other

areas of concern, such as my 49th Ward Parks and Beaches Advisory Committee, which I formed a few years ago and soon plan to reinvigorate.

PLANNING, ZONING AND DEVELOPMENT

- 5. a. How should businesses and commercial development be balanced with residential development in the ward?**
- b. How should downtown development be balanced with community development throughout the city?**

I have strongly encouraged responsible developers to improve both the commercial and residential sections of the ward. We must make sure that the 49th Ward remains a community for everyone. Commercial and residential development must go hand-in-hand. We cannot hope to improve our commercial strips without also improving our housing stock. Conversely, good housing developers will not move to our neighborhood without vital commercial strips.

While downtown development is important, we cannot neglect our neighborhoods. That is why I was a leader in the successful battle to bring more capital dollars to the city's neighborhoods.

- 6. a. In what ways will you assist in the positive development of neighborhood business areas?**
- b. How will you involve ward residents in planning?**
- c. What is your long-range plan for the development of the ward?**

While commercial corridor development has tended to lag behind residential development, this is beginning to change. The Morse Avenue streetscape continues to improve. I recently secured \$3 million in streetscape improvements that will be constructed this summer, including new lighting, planters and community identifiers. The Morseland Restaurant is thriving, and Cobblers Mall, just east of the Morse El Station will soon be transformed into a restaurant and live acoustic music venue. A new coffee shop will soon be opening at Morse and Greenview, and two new mixed-use retail-condominium developments promise to bring new businesses and vitality to the street.

Jarvis Square is booming with new restaurants, pubs and coffee houses, and Glenwood Avenue has become a thriving arts community, supporting nearly two dozen artists and galleries. and hosting an annual arts festival with over 80 vendors. Clark Street is a thriving business district that supports many family-owned businesses and attracts shoppers from far beyond the 49th Ward. Last summer's Clark Street Festival, which my office helped organize, demonstrated the strong commitment of these retailers to our community life.

Howard Street continues to revitalize. Gateway Plaza is now 87% occupied, construction of the Gale Park Community Center is underway, a new 24-unit condo and commercial

development will soon replace a tire store and several shuttered storefronts, and the Wisdom Bridge Arts Project is moving forward with plans to build a community arts center on the old Wisdom Bridge Theater site.

Some of this revitalization is due to the work of DevCorp North, the economic development corporation for Rogers Park, which I helped to form early in my first term as alderman. DevCorp North recently spearheaded a community-based process for developing commercial district plans for Howard Street and Morse Avenue. Much of my work in the next four years will be devoted to implementing those recommendations. The recommendations include:

- **Encourage the growth of new retail stores and services to fill storefront vacancies on both Howard and Morse.**

I will continue to work closely with Dev Corp North to co-host business attraction seminars and workshops that have proven successful at attracting new locally owned businesses to the neighborhood. My office also works very closely with new businesses to help them navigate through the myriad of city bureaucratic requirements. My office will continue to identify types of businesses that are currently missing from the community and encourage them to locate here.

- **Build on the distinct identities of both Howard and Morse.**

Morse and Glenwood Avenues are home to a burgeoning arts and theater district. Howard Street has developed a number of Caribbean-oriented restaurants and stores. I plan to work with DevCorp North and area businesses and residents to build upon those area identities through festivals and promotions.

- **Align the efforts of landlords, realtors, business owners and community residents to strengthen business development efforts.**

I will host most meetings in my office with property owners on Morse and Howard, particularly those who have expressed an interest in redeveloping their properties, to encourage cohesive design elements in buildings and reiterate community expectations around parking, density and affordable housing units. I will encourage those who hold dilapidated properties to either improve their properties or sell to those who will.

- **Continue to improve the safety of the commercial streets.**

Enhancing the safety of the streets helps the business climate. The presence of the police “blue light” cameras in the Howard and Morse business districts clearly has contributed to making those business districts safer. But cameras are not enough. I will continue to encourage our police commander to provide foot patrol officers on Howard and Morse whenever possible, and will try to increase business owner participation in the CAPS meetings.

- **Improve the appearance of the streets and buildings to cultivate a distinct district identity.**

I will work to ensure the completion this year of the Morse Avenue streetscape project. The project will greatly improve the physical appearance of Morse and help create the feeling of a small, walkable “town center.” I will also continue my efforts to secure funding to complete the Howard Street streetscape project east of the Howard El Station. I will encourage property and business owners to take advantage of building improvement funds available in the Special Service Areas to improve their building facades and remove metal gates whenever possible.

- **Formalize guidelines for new development in the 49th Ward.**

While my office and the 49th Ward Zoning and Land Use Advisory Committee have informally applied design guidelines for proposed new developments in the neighborhood (e.g., be context appropriate/sensitive, avoid concrete block construction, vinyl siding, Dryvit, etc.), those guidelines have never been formalized. I will assign the 49th Ward Zoning and Land Use Advisory Committee the task of creating a “Development Handbook,” that will include recommendations for general design and appearance.

- **Increase off-street parking opportunities.**

I will work with DevCorp North and the Special Service Areas to perform a parking study to measure local on and off-street parking usage and continue to encourage owners of off-street parking lots to allow public/shared parking in underutilized sites.

- **Encourage use of I-Go Car Sharing and bicycle ridership.**

In addition to providing more off-street parking sites, I also believe we need to discourage whenever possible the use of the automobile. That is why I worked

closely with the Center for Neighborhood Technology to locate four different I-Go Car Sharing sites in the ward and worked with the City to create bicycle lanes on Howard Street.

Forty-ninth ward residents have been involved every step of the way with respect to all long-range planning efforts. Immediately upon assuming office in 1991, I formed the 49th Ward Zoning Advisory Committee, a committee of neighborhood residents, business owners and representatives from the major community organizations who advise me on all zoning and land use decisions I am asked to make. I almost always follow their recommendations. I will continue that record of broad grass-roots citizen involvement.

My long-range plan for the ward is to build a stable, diverse, mixed-income community. In order to do that, we must continue to bring new businesses to the ward and protect the good businesses that have been a part of our community. In addition, I would like to create more home ownership opportunities for people of all incomes, particularly low and moderate-income families. A solid home ownership base is essential to a stable community.

7. How do you intend to handle requests for zoning variances in your ward?

I assume the question is intended to include the full range of zoning issues that come before an alderman, including zoning changes, zoning exceptions, special use permits, the sale of city-owned land, as well as zoning variances. As noted in question 6 above, every zoning and land use issue in the 49th Ward is reviewed by the 49th Ward Zoning and Land Use Advisory Committee, whose advice I almost always follow. I also hold community meetings on zoning and land use issues, and, on major issues, I often hold several community meetings. Even if a development does not require any city approval, I still ask the developer to appear before the community and explain his plans and solicit comments and advice.

- 8. a. What steps should be taken to achieve greater accountability and transparency in determining how TIF funds should be spent?**
- b. How will you involve residents in planning and approval of future TIF districts?**
- c. Do you support terminating a TIF when the objectives of the TIF plan have been accomplished before the 23 year period is over?**
- d. Do you support extending the South Loop TIF? Why or why not?**

I strongly support the proper use of TIFs. At a time when the federal government has abrogated its responsibility to the cities of America, tax increment financing is one of the few tools remaining to spur economic revitalization in urban areas. If used properly, TIFs can be a wonderful economic development catalyst. My own neighborhood is a prime example. Rogers Park is home to one of the first TIFs in Chicago. Initiated under the Harold Washington administration, the Howard Paulina TIF has brought to Rogers

Park a \$66 million transit- oriented shopping center that already has spurred other economic development activity in my neighborhood.

Like any other economic development tool, TIFs can be abused. The law requires a “but for” analysis, which should be strictly applied in every case. A TIF should not be permitted unless it can be demonstrated that “but for” the TIF, the proposed economic development would not have occurred. Although objective criteria can be applied, ultimately it is a judgment call. That is why it is essential that an active, engaged and independent oversight committee consisting of representatives from the various taxing bodies extensively review every TIF proposal. Unfortunately, the existing oversight committee has received justifiable criticism for failing to engage in such an extensive review. Steps must be taken to ensure the committee performs its appointed task.

I recently was one of three aldermen to vote against the proposed LaSalle Central TIF because I was concerned about the huge shift in tax burdens that the TIF would create and the absence of a rigorous “but for” analysis. I support the recommendations of Cook County Commissioner Mike Quigley and the Neighborhood Capital Budget Group, calling for more transparency in the TIF process and a study that closely examines the true effectiveness of TIFS.

Both the Howard/Paulina TIF and the Sheridan/Devon TIF were subjected to a very extensive and inclusive community planning process. While I do not anticipate any future TIFs in my ward, if one were proposed, I would subject it to a similar grass roots planning process.

I would support terminating a TIF before the 23-year period is over if the objectives of the TIF plan have been accomplished, assuming it is permitted by state law.

I have not made a final decision on extending the South Loop TIF, but will probably oppose it unless a compelling case was made for its extension.

- 10. a. Did you support or would you have supported the Big Box/Living Wage Ordinance?**
- b. Why or why not?**
- c. What changes, if any, would you support if the Ordinance were introduced again?**
- d. Would you support any kind of municipal living wage ordinance?**

I am proud to have been the lead sponsor of the Big Box Living Wage Ordinance, and plan to reintroduce it or a version of it when the newly elected City Council meets later this year. I will work closely with my City Council colleagues and community and labor allies in crafting the next version.

HOUSING

11. Please comment on the housing problems in your ward.

The housing issues in my ward fall under two broad categories: (1) the quality and maintenance of the existing housing stock and (2) the affordability of housing.

With respect to the quality and maintenance of housing, the 49th Ward continues, like so many other city neighborhoods, continues to experience housing quality problems, including (a) buildings inadequately maintained by landlords, (b) landlords who rent to drug dealers, and (c) insufficient compliance with the Tenant's Rights Ordinance. I firmly believe, however, that we have turned the corner on those problems. As alderman, I have overseen the rehabilitation of hundreds of units of housing. My office played an instrumental role in finding good housing developers to turn around scores of bad buildings, including several buildings owned by a notorious slumlord, Michael Kakvand. We have also helped force several bad landlords, including Chris Vakil, Marty Merel, and the former owner of 1528 W. Morse to turn over their bad properties.

Rising housing costs are an unfortunate byproduct of an improved housing stock. The dwindling supply of affordable housing threatens to undermine the racial and economic diversity of which my neighborhood is so justifiably proud. My response to Question 12 below outlines some of the steps I have taken and will continue to take to preserve and create affordable housing opportunities in my ward.

12. How will you increase low-income rental housing and home ownership opportunities that would be affordable to those at 15%-30% of AMI?

In my 16 years as alderman, I have endeavored to promote a balanced approach to development that provides housing for people of all incomes, including very low-income people. Nearly 1,000 units of affordable rental and ownership housing have been created and preserved during my tenure, but much more needs to be done. Below are some of the efforts I have taken and will continue to take in the next four years to promote a responsible approach to development that maintains our diversity.

- **Preserve existing affordable rental housing.**

We must step in whenever possible to preserve the affordable rental housing we already have. That is why I worked with the owners of the North Point Apartments to maintain the affordability of over 300 units of rental housing for very low income residents. The owners received my support for funding to rehabilitate the apartments, and in return, they agreed to extend the affordability of the units for an additional 20 years. I also have worked closely with the Chicago Metropolitan Housing Development Corporation to preserve dozens of affordable rental units in buildings once owned by the Chicago Equity Fund and Peoples Housing.

I will continue to explore every avenue possible to preserve our affordable rental housing stock. For example, I am currently working with the Community Investment

Corporation (CIC) to identify responsible owners who will both renovate the Broadmoor Hotel at 7600 N. Bosworth and preserve its affordability. Similarly, I am working with CIC to renovate and preserve the affordability of the buildings located just east of the Broadmoor. Over 100 units of affordable housing are at stake there.

- **Implement economic incentives for building owners to maintain rental housing.**

While the condominium market has cooled somewhat, many building owners still find it more profitable to convert rental apartment buildings into condominiums rather than maintain them as rental housing. We must continually search for innovative programs that will provide an economic incentive for building owners to maintain their buildings as affordable rental housing. Accordingly, I have worked to establish a “Neighborhood Improvement Fund” in the Sheridan-Devon TIF to provide rehabilitation funds for building owners in the TIF who agree to maintain a portion of their apartment units as affordable rental housing.

The Lakeside Community Development Corporation suggests that Chicago emulate a New York City program that provides a fund for the identification, acquisition and rehabilitation of rental housing. This fund provides “bridge financing” that enables affordable housing developers to secure government funds for affordable housing preservation. I will urge Mayor Daley’s Administration to consider adopting New York’s approach.

- **Identify potential affordable housing developers and increase awareness of federal, state and local affordable housing programs.**

I will also continue to actively search for responsible nonprofit and for-profit housing developers who will commit to develop affordable rental housing in the 49th Ward. Many housing developers are unaware of the city, state and federal funding sources that are available for affordable housing development. This spring, I plan to host with the Organization of the Northeast an affordable housing forum for local housing developers, which will provide them with information on the various programs that are available and assistance on accessing funds from those programs. Similarly, I actively promote local landlord participation in the Chicago Low Income Housing Trust Fund. The Trust Fund, which just received a substantial infusion of funds, provides assistance to landlords who rent to low-income tenants.

- **Identify innovative and low-cost ways of providing for affordable housing.**

Unfortunately, public funding for affordable housing has grown more scarce over the years and does not begin to approach the need. That is why it is important to identify innovative and low-cost ways of providing for affordable housing. For example, when a local landlord asked for my support for a zoning change so he could build additional apartment units in several of his buildings, I conditioned my support on his agreement to maintain those units as affordable and accessible rental housing. As a

result, our community's housing inventory will soon receive twelve additional units of affordable rental housing. I will continue to adopt those innovative approaches.

- **Create affordable ownership opportunities.**

In order to maintain our diversity, we must also provide home ownership at an affordable price. That is why I was one of the first aldermen in the city to require an affordable housing set aside for any housing development of ten units or more that needs a zoning change or special use permit. At least ten percent of the units in any such development must be made available to qualified low and moderate income purchasers under the Chicago Partnership for Affordable Neighborhoods (CPAN) program. I have also encouraged developers to take advantage of state and city funds to create affordable condominium buildings. Two such affordable condominium buildings were developed on Hermitage and Paulina.

13. a. **Do you support one-for-one replacement of each unit of demolished subsidized housing, even though Federal law no longer requires it?**
- b. **What should be done to provide housing for those families displaced from public housing and not eligible for relocation under the CHA transformation plan?**
- c. **How should the transformation plan be amended to adequately provide for the needs of low income people with disabilities?**
- d. **What should be done to ensure that there is an adequate supply of family-sized units available to families in the section 8 program?**
- e. **What should be done to provide affordable housing for low-income individuals and families who are not served by any existing programs?**

I support one-for-one replacement of each unit of demolished subsidized housing, and we should lobby Congress extensively to provide the funding necessary to enable that to occur. However, we should not hold up progress on important initiatives, such as the long-overdue demolition of substandard high-rise public housing. No family should be allowed to live in such deplorable conditions. Great care should be given, however, to ensure that residents who are displaced as a result of the demolition of subsidized housing are given suitable replacement housing and other benefits under the Uniform Relocation Act. And great care should be given to ensure that people with disabilities are adequately provided for.

In an ideal world, those families would be provided with section 8 vouchers that would be freely accepted by landlords throughout metropolitan Chicago. The reality, of course, is far different. There are not enough affordable rental apartments available to section 8 voucher holders. We must continue to enforce the laws against discrimination based on income, and educate landlords about their rights and responsibilities to accept section 8 vouchers. In addition, we must continue to push for reforms in the administration of the section 8 program to eliminate some of the legitimate reasons that landlords shy away

from participating in the program. Finally, we must continue to advocate at the state and federal level for more funding for affordable housing initiatives.

14. Do you support halfway houses and shelters for the homeless in your ward?

I review proposals for group homes or halfway houses on a case-by-case basis. My support for any such proposal is based on the quality and track record of the provider and the impact of such a use on the surrounding community. It is important to keep in mind that under federal fair housing laws, city official and aldermen can only exercise limited control over such housing, and generally cannot prevent small group homes and halfway houses from opening in a neighborhood.

With respect to the problem of homelessness, I believe the following principles should be applied:

1. The problem is citywide, and the solution must be citywide.
2. Shelters that amount to large “holding tanks” for people are not a long-term solution.
3. The fundamental solutions to homelessness are jobs, an increase in the supply of low-cost housing, and true help and support for the mentally ill who make up a significant portion of the homeless population.

I am prepared for the 49th Ward to share fairly in any effective citywide program addressing the problem of homelessness.

15. a. Do you think Chicago’s Tenants’ Rights Ordinance is being adequately implemented?

b. What changes, if any, should be made?

The good news on the Tenants’ Bill of Rights is that the bill has had many of the benefits its boosters hoped for, and none of the problems its detractors predicted. The bill has provided tenants with powerful new tools to improve their housing. And the bill had had little or no effect on the majority of landlords who maintain their buildings and deal fairly with their tenants. While the landlord lobby was successful in its attempt to reduce the amount of interest tenants receive on their security deposits under the Tenants’ Bill of Rights, Alderman Shiller and I were able to minimize the reduction.

I believe there are three major shortcomings. First, the City has no power to enforce the ordinance. Tenants themselves must go to court to enforce the law, a daunting task especially if the damages are relatively minor. I would like to see the ordinance amended to give the City the power to assess fines against the most egregious offenders of the

ordinance. Second, many tenants and some landlords are not yet fully aware of the bill's provisions. The City must undertake more efforts to publicize the ordinance.

Finally, we need to close the loophole in the state law, which has enabled some condominium converters to ignore the requirement that tenants be given a 120-day notice when their apartment building is being converted to condominiums. Instead, many developers file their condominium declaration only after they have given tenants a 30-day notice and vacate the building. Although this is likely a matter of state law, we should explore whether the Tenants' Rights Ordinance can be amended to address this loophole.

16. Do you support an inclusionary zoning ordinance, which would require developers to set aside 15% of residential new construction or renovation for the creation of affordable housing?

Yes. I am a co-sponsor of the ordinance.

EDUCATION

**17. a. How will you work to ease overcrowding and improve the quality of public schools and after school recreational activities?
b. How will you work to improve maintenance and rehab of aging schools?**

As alderman, I paved the way for the construction of the new Jordan School, the Gale School annex, the Kilmer School annex and the new Field School at Clark and Morse. I have also worked closely with the local school councils and principals at Field and Gale to secure new roofs, windows and structural work for those schools. And I helped negotiate the arrangement that brought the Chicago Math and Science academy to Rogers Park.

Finally, I spearheaded a drive to create the Gale Campus Park. I leveraged a half million-dollar commitment from the developer of Gateway Plaza to secure funding from the Park District and the Board of Education to construct a new two and a half acre park and field house/community center. This will not only provided much-needed recreational space for the North of Howard community, but will also provide needed facilities for Gale School.

18. Do you support a city-wide lottery for enrollment in magnet schools?

Yes. My ward has no magnet schools. Parents in my community should enjoy the same opportunity to send their children to a magnet school as parents who reside in other city neighborhoods.

19. a. What is your assessment of Renaissance 2010 and its implementation in your ward as well as the City as a whole? Please include in your assessment the role of charter schools as well as the power to reconstitute schools.

b. At what level of government should decisions be made regarding allocation of Chapter One funds?

d. How would you change the selection and approval process for the mayor's appointments to the Board of Education?

I believe we need to examine more closely the impact of Renaissance 2010, especially with respect to the reconstitution of schools. That is why I co-sponsored a City Council resolution that calls for a moratorium on school reconstitution until we can further assess the impact on children of sudden and abrupt school closures.

I believe charter schools are an experiment worth pursuing. The Chicago Math and Science Academy in my ward is by all accounts an excellent school that has provided 49th Ward families with a meaningful public school education alternative. Care must be given to make sure that schools pass rigorous examination before receiving a charter, and that they are closely monitored to ensure they meet standards of academic excellence.

I believe functioning local school councils should be given authority to determine the educational direction of their respective schools. Accordingly, they should be given the sole discretion to hire and fire principals and determine the allocation of Chapter One funds. Accountability measures that are already in place need to be enforced, however, and the Board of Education must set clear guidelines for local school councils on the proper uses of Chapter One funds.

The current selection and approval process for the appointments to the Board of Education has put into place a measure of accountability that did not previously exist. Clearly, the Mayor is now accountable for the quality of the public school system. To provide an additional measure of accountability, I would provide for City Council approval of all Mayoral appointments to the Board.

20. What should the City do to improve the quality of all local schools?

All schools should receive the resources necessary to provide a quality education for children. Studies have shown that the best performing schools are schools that encourage the active engagement of parents. The City should continue to encourage active participation by both parents and community members alike.

We should also do whatever is necessary to pass meaningful legislation in Springfield to address the growing education funding inequities in this State. Meaningful improvements to public education cannot take place without adequate financial support.

21. What are your plans to improve the local schools in your ward?

My answer to Question 17 above outlined the great progress the schools in my ward have made with my assistance over the last 16 years. I will continue to work closely with the school principals and local school councils that serve the children of my ward to provide them with all the resources they need to provide a quality education.

ENVIRONMENT

- 22. As Blue Bag recycling is phased out and replaced with point separation, what steps should be taken to**
- a. ensure participation of small businesses and non-profits in the recycling program?**
 - b. identify adequate markets for recycled materials?**

As a strong and early opponent of the Blue Bag recycling program, I was pleased when, after over fourteen years of abject failure, the Daley Administration finally decided to bag the Blue Bag. Unfortunately, the Administration has failed to provide a timetable for citywide implementation of source separated recycling. Nor has the city implemented any meaningful approach to monitoring compliance of private waste haulers with recycling edicts. Private scavengers pick up waste produced by large and small businesses, large apartment buildings and most non-profits. Without adequate city monitoring, there is no way of knowing if that waste is being recycled.

Markets for recycled materials are plentiful. What is sadly lacking is the city's will to implement a serious recycling program.

- 23. What should the City do to encourage and implement alternative forms of energy.**

The City announced with great fanfare a few years ago that it would buy twenty percent of its energy from renewable sources. Unfortunately, recent reports indicate that the City has ignored its own laudable goal. Chicago should engage in a serious effort to make good on its goal, and it need not necessarily rely on private utilities. The Chicago Park

District and several universities a few years ago indicated an interest in installing wind turbines on its property. The city has done little to follow through on that interest. I certainly will make that a priority in my next term on the City Council

PARKS

- 24 a. Do you support increased privatization of facilities and services?**
b. Have the court decrees mandating equal park services throughout the City been adequately achieved in your ward?
c. How have cuts in the park district budget affected parks in your ward?

In general, I believe the reorganization of the Park District has improved services in the parks. Although still far from perfect, maintenance has improved, especially in Loyola Park along the lakefront. The parks are also doing a better job of advertising their recreational programs and making those programs available to people in my community. For far too long, such programs were known only to those on the inside, many of whom no longer lived in my community. I have seen major improvements in Loyola and Pottawattomie Parks in my community.

I am very wary of the Park District' embrace of privatization. I share the Friends of the Parks' concern that the quality of services and the maintenance of the parks may suffer. I would much rather see the Park District take steps to make the current maintenance staff more accountable and take politics out of the parks.

I believe the 49th Ward receives its fair share of park services, but another round of budget cuts may severely impact the quality of programming in some of my neighborhood parks. I will work closely with my park supervisors to make certain that the cuts do not unduly harm many of the fine programs in my parks.

- 25. Do you believe Chicago's park system is adequately funded?**

I support additional funding for our parks.

- 26. Do you support the siting the main/opening Olympic venue in Washington Park?**

While I applaud the Mayor for making sure that city neighborhoods as well as the downtown area benefit from the Olympics, I have still not decided whether I will support the City's Olympic bid. I want to make certain that the benefits to the City of hosting the Olympic Games outweigh the cost to the City's taxpayers. I also want to make certain that Washington Park will be able to sustain such a large spectacle without permanent harm to that beautiful venue.

TRANSPORATION

27. a. What will you do to expand CTA services to more neighborhoods?

b. Is CTA service sufficient in your ward?

c. Should the City increase its subsidy to the CTA?

An efficient, clean, safe public transit system is essential for the continued economic health of our city. It is also an environmental issue. Automobiles are the source of most air pollution in Chicago. More people riding the el to work means fewer autos polluting the air. As an Alderman and frequent rider of the el, I worked hard to convince the CTA to renovate the Howard el station as part of the Gateway Center project.

Our public transit system currently is in major need of repair. Public transportation has not been a priority of the Daley administration. Much like the schools, the mayor must take the lead and change the current psychology at the CTA.

Before we look at fare restructuring, we must work on making sure the trains run on time. As the recent breakdowns on the CTA all too painfully reveal, maintenance has been deferred far too long. A number of observers have suggested that renovation of CTA equipment should be treated as a capital expenditure. The federal government now allows transit authorities to apply for funding under the Federal Transit Act to renovate heavy equipment, such as trains and buses. The CTA has failed to do that.

To ascertain just how much capital dollars are available, and avoid embezzlement and misuse of its fund, the CTA should issue an annual capital expenditure report which would reveal how much the CTA has expended in capital improvements and how much it needs to spend.

The City should increase its subsidy to the CTA, which has stood at \$3 million since the late '70s, and we should continue to advocate for more state and federal funding for mass transit.

28. In what situations would you support permit parking?

As a general rule, I oppose permit parking because it simply shifts the problem to surrounding blocks, has an adverse affect on local businesses, and in most cases does nothing to solve the parking shortage. I am trying to promote more commercial development in the 49th Ward, and widespread permit parking will only impede such development.

I believe our city has far too many permit parking zones. I support permit parking only in very limited circumstances, such as when a large institution or business brings hundreds or thousands of cars to a residential area. Examples include Wrigley Field, Comiskey Park and large academic institutions such as Loyola University.

Some years back, my predecessor, David Orr, implemented permit parking west of Loyola because students' automobiles routinely occupied all of the neighborhood's available parking spaces. That only exacerbated the parking problems north of campus. To alleviate the inequities of that circumstance and to pressure Loyola to address its parking problems, I implemented limited permit parking (five hours a day, five days a week) in the section of my ward immediately north of Loyola University. It has worked well; residents have a far easier time locating parking when they return home from work and Loyola is able to fill up its parking garage.

CRIMINAL JUSTICE

29. a. Is response time adequate in 911 service?

b. Are there inequities in 911 service in your ward? If so, what can be done to redress them?

While I understand, some communities have expressed concern about 911 response time, I am generally satisfied with the 911 service in my community. A few years ago, a political opponent attempted to make an issue out of the 911 service. A community meeting was held that was attended by approximately 30 community residents. Only a handful of people expressed any concerns about the 911 response.

30. a. Do you support community policing

b. What improvements would you suggest for this program?

Yes. I am a firm believer in community policing and was the leading City Council advocate for its implementation in Chicago twelve years ago. Thanks to the efforts of my office and a coalition of community organizations, the 24th District was named as a site for one of the city's first community policing pilot projects. As a result, the 24th District today boasts one of the most successful community policing initiatives in the city. That initiative, combined with an aggressive approach to problem buildings, has resulted in an 11% drop in serious crime in the last four years, and a 49% drop in serious crime since 1991. Put in human terms, there were 5,200 fewer victims of serious crime in the 24th District as compared to 16 years ago.

Crime in our neighborhood is still at an unacceptable level, however, and we must continue our efforts to make our neighborhood safer. One way to do this is to broaden community participation in CAPS. Community attendance at CAPS meetings is generally good, but does not always reflect the demographic make-up of the neighborhood. If community policing is to be truly effective, all members of the community must be engaged. I will redouble efforts to encourage participation in CAPS by young people, renters, business owners and people of color.

- 31. Should the City stop paying legal fees and attempt to recover past legal costs of city employees implicated in the Police Board findings of misconduct related to the Burge case?**

Yes.

- 32. Please share your views regarding the functioning of the Office of Professional Standards and whether it should operate more independently of the Police Department.**

Investigations of police misconduct must avoid any hint of favoritism. Accordingly, I would support a proposal to make the Office of Profession Standards a more independent agency, perhaps placing it under the control of the City's Inspector General's Office.

REVENUE AND BUDGET

- 33. Do you favor a budget ordinance which would require:**

a) public questioning of city department heads concerning their departments' specific budget requests?

No. I believe such a process would prove too unwieldy. But as a member of the City Council Budget Committee, I frequently have asked questions of department heads submitted to me by community advocates and ordinary members of the public, and will happily do so in the future.

b) budget copies available to the public 30 days in advance of hearings?

Yes.

c) restoring citywide community group budget hearings several months prior to the publication of the budget, as were held under the Washington and Sawyer administrations?

Yes. I believe Mayor Daley already does this.

- 34. a. Do you support casino gambling for Chicago?**
b. Would you support a citywide referendum before any gambling is instituted in the City?

I am strongly inclined against casino gambling in Chicago. Several years ago, I attempted unsuccessfully to place on the election ballot a referendum on casino gambling, and would certainly support a citywide referendum before any casino gambling is instituted in Chicago.

- 35. What level of city support do you favor for the arts and cultural events.**

I am proud to be one of the City Council's leading advocates of the arts, and was one of the aldermen to take the lead in restoring cuts in City funding for the Department of Cultural Affairs and the city's arts community.

I support the "percent for the arts" requirement that new buildings set aside a certain percentage of construction funds for acquiring public art. I also support the creation of an "arts district" which would allow for such things as live/work space to encourage the development of arts in the city.

36. Do you support

- a. rescinding the recent Mayoral and Aldermanic salary increase?**

No.

- b. limiting Mayoral and Aldermanic salary increases to the same percentage as the lowest raise for any class of city employee?**

No.

37. Do you support increasing the number of staff positions for aldermanic service offices?

Yes.

CITY COUNCIL

- 38. a. What reforms are necessary in the City Council's committee structure?
b. Do you favor keeping the current number of committees?**

I believe the number of committees should be reduced. We spend more money on our committees than any other city council in the United States. I believe all committees should be required to meet at least once a month and publish reports on their activities.

39. a. Do you support a rule requiring the numbering of proposed City ordinances?

Yes.

- b. Do you support a rule requiring all city council proceedings to be transcribed verbatim and published by the City Clerk?**

Yes. Quite frankly, much of what passes for debate in the Council is not worthy of publication, but having an official record of City Council debate is helpful in determining legislative intent.

- c. Do you support mandating the Clerk's office to provide copies of pending ordinances upon request?**

Yes. The clerk already performs this service.

- d. Do you support a rule requiring roll call votes?**

Any member of the City Council may request a roll call vote on any item. Routine items are passed in the omnibus, which is subject to a roll call vote at the conclusion of each City Council meeting.

CIVIL RIGHTS

- 40. a. Do you support affirmative action based upon race, gender and sexual orientation in establishing criteria for hiring and promoting public employees?**

Yes.

- b. Do you support affirmative action as criteria in letting city contracts?**

Yes.

- c. Please comment on current women and minority participation in city hiring and contracts. Be sure your comments include firefighter and police officer recruitment and promotion.**

I am a strong supporter of affirmative action. While the City has done a good job in hiring women and minorities in low and mid-level city jobs, its record of including African Americans in high-level policy making jobs is woefully inadequate. Similarly, while the City has done an adequate job of ensuring women and most minority groups receive a fair share of city contracts, African Americans are seriously under-represented.

The City's record of recruiting minority police officers and fire fighters is inadequate, and its record of promoting minorities within those departments is abysmal. More than any other departments, it is essential that the racial and ethnic makeup of the Police and Fire Departments reflect the community they serve.

I am continually perplexed by the City's handling of promotional exams. Rather than making a broader but nonetheless reasonable interpretation of recent court decisions on affirmative action, the Administration chooses instead a narrow interpretation that prevents it from applying affirmative action criteria more fully to police and fire promotions.

41. Do you favor restructuring the wage scale of city employees to institute gender-equal pay for jobs of comparable worth?

Yes.

42. Do you support requiring all City vendors to provide spousal benefits for "same sex" partners of their employees?

While I certainly support the concept of requiring spousal benefits for "same sex" partners, I would have to examine the financial impact on the City of such a mandate before rendering an opinion.

ETHICS & CAMPAIGNING

43. Do you support patronage in hiring and promoting public employees?

No. I am the lead sponsor of a City Council Order requiring the City of Chicago Department of Law to cease and desist all efforts to overturn the Shakman decree prohibition against political hiring and firing.

44. Do you support Accountability in Privatization Ordinance?

Yes. Not only do I support it, I was its chief sponsor.

45. In what circumstances should the City contract for outside professional services? Please comment on any existing abuses.

The City should contract for outside professional services only under the most limited circumstances, when it is clearly demonstrated that no city employee is qualified to provide such services, and/or it is in the best interests of the taxpayer for such services to be rendered by an outside professional. When I was employed as an assistant corporation counsel under Mayor Harold Washington, the City's Law Department took pride in limiting the legal work performed by outside law firms. Unfortunately, the amount of work performed by outside law firms has skyrocketed under the current Administration. This places an enormous cost on the city budget and leaves open the possibility of so-

called “pinstripe patronage,” in which professional service contracts are given to politically connected firms and individuals.

46. Would you support contracting for outside services with companies located outside Chicago? Why or why not?

To the extent the City must contract for outside services, those contracts should be made with City of Chicago companies unless it is clearly demonstrated that an out-of-town company can provide the same service at a significantly higher quality and/or a significantly lower cost.

47. a. Will you employ or have you employed staff in your office who hold other public sector jobs concurrently?

b. Will you employ or have you employed staff in your office who have either outside employment or contracts with entities which do business with the City?

No.

48. Will you or have you accepted campaign donations from current or potential suppliers or employees?

No.

49. Do you support extending all of the provisions of the City Ethics Ordinance to City Council members?

Yes.

50. Do you support expanding the jurisdiction of the City Inspector General to include City Council members?

Yes.

51. Do you support public financing of municipal campaigns? Please explain your position.

Yes. While I understand the public's irritation at being asked to finance political campaigns, I don't believe an alderman's constituents are well served if he or she spends an inordinate amount of time raising money. My answer applies to mayoral campaigns as well.

52. Who are your top 5 contributors and how much has each contributed to your campaign?

All contributions of more than \$150 to my campaign fund are set forth in the Illinois State Board of Elections web site:

<http://www.elections.il.gov/CampaignDisclosure/CommitteeDetail.aspx?id=6380>.

53. Are you supporting any mayoral candidate?

No.